

**Subject:** Appointment of Mitch Fox as Managing Director of the BARS Program

Dear BARS Stakeholders,

We are pleased to share that **Mitchell A. Fox** has been appointed **Managing Director of the BARS Program**. Mitch brings more than four decades of years of aviation experience, including senior leadership roles with the International Civil Aviation Organization (ICAO), the United Nations, and most recently, as Director of the Flight Safety Foundation's Asia Pacific Centre for Aviation Safety (AP-CAS) in Singapore. He has also extensive airline flying and training experience. Mitch is widely respected for his global perspective, deep operational knowledge, and commitment to advancing aviation safety.

Mitch joins the BARS Program at a pivotal time, as we continue to expand our footprint across North America, South America, and other key regions. With his strong ties to the international aviation community and deep roots in Montreal. Mitch is well-positioned to lead BARS through its next phase of strategic growth and continued service to the contract aviation sector.

The BARS Program office has been coordinating with BARS stakeholders on technical matters relating to standards and audits. We are grateful to David Anderson for his leadership of the BARS Program over the past 10 years. David will continue to support Mitch as needed, ensuring a smooth transition.

Please join us in welcoming Mitch to this important role. His full bio can be found at <https://www.linkedin.com/in/mitchell-fox-a0962917/>. A copy is also attached to this correspondence.

Mitch can be reached at **mfox@flightsafety.org** should you wish to connect with him directly.

As always, should you have any questions, please don't hesitate to contact the BARS Program Office at **bars@flightsafety.org**.

Kind regards,

**Hassan Shahidi**

President and CEO

Flight Safety Foundation Inc.

**Kerryn Macaulay**

Board Chair

Flight Safety Foundation Ltd